



**Partners for a Healthier
Ross County**

**Community Health Improvement Plan
2018 Progress Report**

2018 Community Health Improvement Plan Report Introduction

In November of 2016, the Partners for a Healthier Ross County, a collaboration of 19 community agencies (Figure 1), published its first Community Health Needs Assessment (CHNA) and Community Health Improvement Plan (CHIP). The health, social service and education organizations of Partners include Adena Health System and the Ross County Health District (coordinators of the coalition and associated committees), Chillicothe Gazette, Ohio Department of Job and Family Services, Hopewell Health Center, Ohio University-Chillicothe, The Ohio State University Extension Office – Ross County, United Way of Ross County, Unioto School District, Hope Clinic of Ross County, Chillicothe City School District, Paint Valley ADAMH Board, Ross County YMCA, The Recovery Council, The Pioneer Center, PACCAR/Kenworth, Scioto Paint Valley Mental Health Center, and the Child Protection Center of Ross County.



Figure 1: Agencies of the Partners for a Healthier Ross County

Utilizing the values of commitment, engagement, communication, and respect, it is the vision of Partners for a Healthier Ross County that ***all people within the region are empowered and inspired to reach their fullest physical and mental potential in a clean and safe environment through positive community collaborations.*** By working through strategic initiatives that improve the physical, mental, emotional, and socioeconomic well-being of Ross County residents, this will be achieved.

For the 2016 assessment and strategic plan, Partners used the data-driven Mobilizing Action for Planning and Partnership (M.A.P.P.) process developed by the National Association of City and County Health Officials (NACCHO) and the Centers for Disease Control (CDC). This six-phase process includes a four part CHNA, as well as an in-depth analysis of current community trends, gaps, and resources with which to comprehensively evaluate the current state of health in Ross County and to prioritize key public health issues. The CHNA identified the top causes of death, health issues, health behaviors and environmental factors for the Ross County community based upon public health data related to top causes of death, county health rankings, health outcomes and health factors. These include:

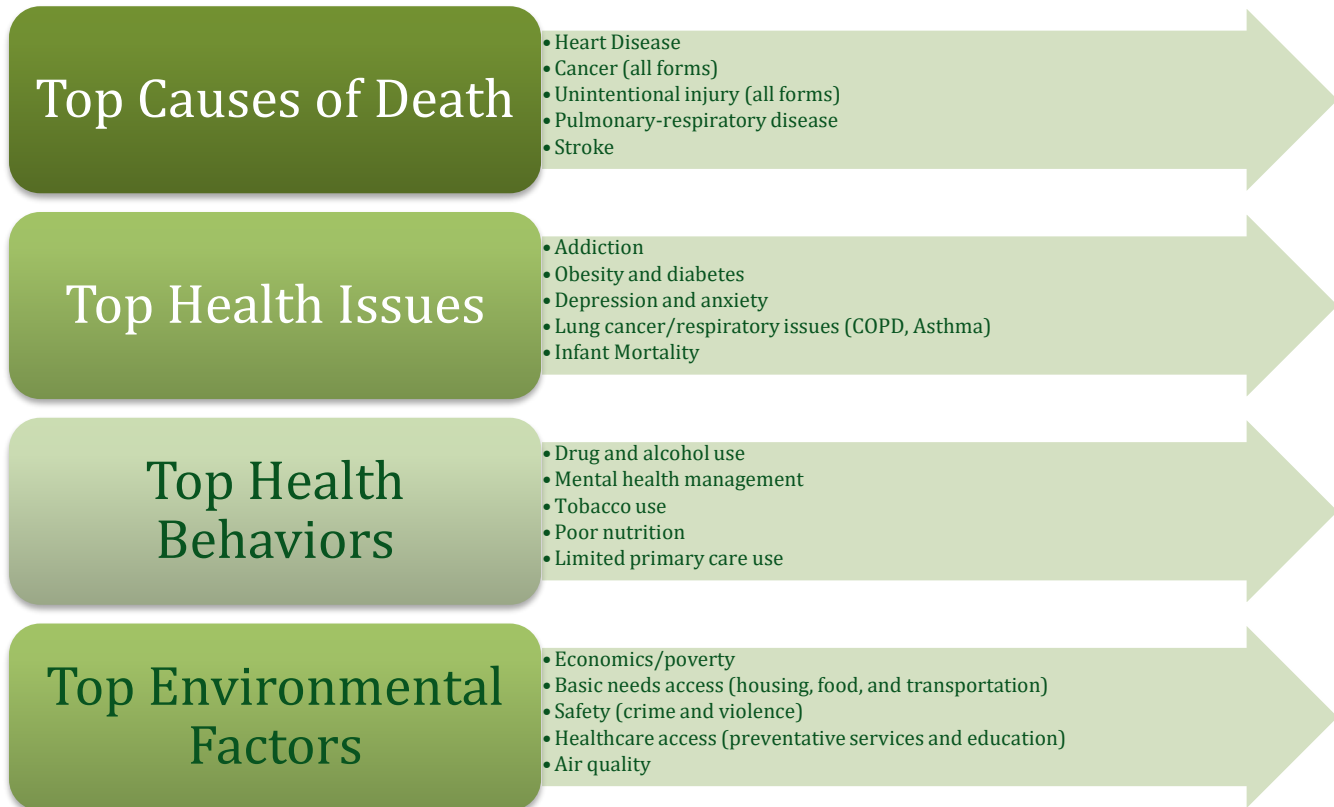


Figure 2: Summary of Top Ross County Health Outcomes and Factors

Community Health Improvement Plan

The Ross County CHIP was developed by analyzing the public health data collected in the CHNA. As part of the planning process, the limitations of the community health continuum including access to care, as well as infrastructure to improve navigation was identified as a barrier to achieving better health outcomes and factors. Two strategic questions that aligned with these findings and the health priorities were then formulated. These include:

- How do we as a public health community, ensure access and improve navigation to all points of the public health continuum?
- How do we as a public health community impact the culture of acceptance around unhealthy choices and environments in the community?

From these two strategic questions a total of five goals, primarily focused on infrastructure building along the public health continuum, along with subsequent objectives and deliverables were established to impact access to services and health culture. The goals include:

- Cross system collaboration
- Integrated system of support and navigation to services
- Visibility of services
- Expanding access to points of service
- Health communication

2018 Community Health Improvement Plan Progress Report

The Partners for a Healthier Ross County utilized the primary strategic questions, goals and objectives to develop a project charter and related metrics. The steering committee kicked off activities in January of 2017 and have made continuous efforts in implementation of the work plan in 2018. The following provides an update on progress made on the plan throughout the year.

Strategic Question 1

The first strategic question is focused on access and navigation to services available within the public health continuum for the community. The strategic planning process identified opportunity to improve integration of service agencies that increases referrals, contacts and navigation to services along the continuum. Although there is a centralized clearinghouse of information, the local 211 directory, both community and agencies using the system have been declining. Complaints about information availability and consistency were also noted during the data collection. In addition, limited data concerning the use of services has been tracked and centralized. Partners for a Healthier Ross County agreed during the strategic planning process that improving both visibility of services available on the continuum, as well as the infrastructure for referral and navigation to the services will increase use of services in the community.

Two goals were established to improve access and navigation on the continuum. The first focused on improving infrastructure and metrics for measuring the use of the continuum. The second goal aims to improve the visibility of the public health continuum among the participating agencies through improved communication. Table 1 provides a detailed outline of the goals, and the objectives necessary to achieve the goals. Deliverables, responsible parties, and timelines are also outlined.

Table 1: Strategic Question 1, Goals, Objectives, and Timeline

		WORK PLAN																											
Task	Deliverable	Who	O-17	N-17	D-17	J-18	F-18	M-18	A-18	M-18	J-18	J-18	A-18	S-18	O-18	N-18	D-18	J-19	F-19	M-19	A-19	M-19	J-19	J-19	A-19	S-19	O-19	N-19	D-19
STRATEGIC QUESTION 1: How do we as a public health community ensure access and improve navigation to all points of the public health continuum?																													
GOAL 1: Establish a baseline and yearly goals to measure the cross-system collaboration and engagement within the community health continuum in Ross County.																													
Assess and develop improvement plan for the 211 directory.	Increased calls and referrals to 211	Steering Committee																											
Establish venues and calendar of engagement for agencies on the continuum to interact and highlight services.	4 executed quarterly events each year	Steering Committee																											
Establish inter-agency referral protocol for organizations on the healthcare continuum.	Finalized policy and procedure Addendum to MDU	Steering Committee																											
Design and implement a community health assessment education initiative.	Community education plan 100% executed	Steering Committee																											
GOAL 2: Establish a baseline and yearly goals to measure the visibility of the community health continuum in Ross County.																													
Develop and implement a comprehensive communication plan to highlight services	Yearly communication plan 100% executed	Steering Committee																											
Develop and implement an agency leadership campaign to encourage inter-agency participation, education and engagement in the continuum and in the community.	Finalized communication plan Communication plan 100% executed	Steering Committee																											

Table 2 on the following pages provides an update on the progress made to date on the goals and activities developed for Strategic Question 1.

Table 2: Project Charter and 2017-2018 Progress of Strategic Question 1, Goal 1

Strategic Question 1: How do we as a public health community ensure access and improve navigation to all points of the public health continuum?						
Goal 1	Establish a baseline and yearly goals to measure the cross-system collaboration and engagement within the community health continuum in Ross County.					
Objective 1.1.1	<i>Assess and develop improvement plan for the 211 directory.</i>					
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.1.1.A Collect and assess data on usage and information population of the 211 system	1/1/2017	1/31/17	Tonnie Guagenti Glenna Huff (SPVMHC) PHRC Steering Team	211 data system 211 system staff PHRC 211 Work team	Baseline of call data from all counties and community resource database report	COMPLETED 2/15/17
1.1.1.B Identify strategic improvement priorities	2/1/17	2/28/17	PHRC Steering Team	211 system staff PHRC 211 Work team	Work priorities and RAIL	COMPLETED 2/28/17
1.1.1.C Implement strategic improvement efforts	3/1/17	3/31/17	PHRC Steering Team	Ross County Social Service Council	Updated database Increase in database resources Increased call volume	COMPLETED 3/31/17
1.1.1.D Assess strategic improvement efforts.	4/1/17	4/30/17	Tonnie Guagenti Glenna Huff (SPVMHC) PHRC Steering Team	211 system staff PHRC 211 Work team	Priority/challenge areas/barriers	COMPLETED 3/31/17
1.1.1.E Check and adjust	5/1/17	6/30/17	Tonnie Guagenti Glenna Huff (SPVMHC)	211 system staff PHRC 211 Work team	Updated work plan	COMPLETED 6/30/17

improvement efforts			PHRC Steering Team	Cleveland 211 Lawrence County Ohio 211		<ul style="list-style-type: none"> • Discussion around engagement of agencies in populating the database and capacity of Scioto Paint Valley to initiate • Work team and community member visited the Cleveland area 211 system (top 3 system in U.S.) to review processes, procedures and capabilities
1.1.1.F Engage 3 rd party consultant and secure funding	7/1/17	8/31/17	PHRC Steering Team	Cleveland 211 United Way of Ohio PHRC 211 Work team	Executed consultant contract	<p>COMPLETED 8/31/17</p> <ul style="list-style-type: none"> • Matt Markley of Scioto Paint Valley agrees to assessment of current system and being fiscal agent for a 3rd party consultant • Ross County United Way and Cleveland 211 provided information on possible 211 consultants • Consultant identified (Vigilant Watch) and proposal is reviewed and signed by Scioto Paint • United Way, Paint Valley ADAMH and Adena agree to provide funding for the consultant • Representatives from each of 5 counties in 211 region are identified • First meeting with consultant is completed
1.1.1.G Complete 3 rd party assessment	9/1/17	12/31/17	Vigilant Watch (Lisa Austin)	211 data system 211 system staff PHRC 211 Work team	Completed assessment and strategic recommendations	<p>COMPLETED 12/14/17</p> <ul style="list-style-type: none"> • Consultant began work on 9/4/17 by reviewing community assessment data for each of 5 represented counties and collecting/reviewing reports from the system • Meeting with Scioto Paint Valley, ADAMH Board, Adena and United Way was held on for pre-review of the report

						<ul style="list-style-type: none"> • Vigilant Watch completed updates requested by Scioto Paint Valley relating to missing information they were later able to provide • Partners and community review/presentation of the report scheduled for December 14
1.1.1.H Understand value on merging system with existing partner vs. building new one	12/14/17	1/31/18	Vigilant Watch (Lisa Austin)	Cleveland and Florida 211 United Way of Ohio	ROI Report	COMPLETED 1/15/18 <ul style="list-style-type: none"> • Vigilant Watch connects with Cleveland and Florida 211 systems to obtain ROI on merger and field resource person • Information will be added as addendum to the report • Updated report will be sent to Scioto Paint Valley and Adena Health System • Scioto Paint Valley and ADAMH board requested outsourcing of 211 to focus on Crisis Center operations due to limited resources
1.1.1.I Request for Proposal identifies new service provider	1/01/18	1/15/18	211 Sub-committee	Cleveland and Florida 211 United Way of Ohio Vigilant Watch	Re-build or merger decision	COMPLETED 6/1/18 <ul style="list-style-type: none"> • RFP to be completed • United Way of Ohio and Partners for a Healthier Ross County release RFP • Submissions are received and reviewed • Recommendation prepared and delivered to all Partners and Greater Chillicothe Ross Steering Committee on recommended provider, United Way 211 of Greater Cleveland
1.1.1.J Strategy with community partners finalized.	1/15/18	6/30/18	Steering Committee Various Community Partners	TBD	Agreement	COMPLETED 6/30/18 <ul style="list-style-type: none"> • Scioto Paint Valley and ADAMH in agreement • Letters of support from various community leaders (gov and business)

1.1.1.K Complete transition plan and infrastructure	2/1/18	7/15/18	Steering Committee Various Community Partners	TBD	Project charter	COMPLETED 11/15/18 <ul style="list-style-type: none"> • Transition plan with UW of Greater Cleveland, AIRS and Scioto Paint Valley finalized • United Way of Ross County board approval of assuming 211 line designation for the community • Community stakeholders (support and funding) finalized • Budget with Partners, communities and United Way of Greater Cleveland finalized
1.1.1.L Implement transition plan	3/1/18	12/31/18	Steering Committee United Way Greater Cleveland 211	Ohio AIRS Counties	Updated work plan and RAIL Contracts	IN PROCESS (ETA for completion 1/31/19 updated) <ul style="list-style-type: none"> • Approval from Ohio AIRS • Letters of Support from 14 key community stakeholders (AIRS requirement) • Finalize contracts between financial supporters and UW of Ross County • Finalize contract between UW of Ross County and UW of Greater Cleveland • Database updates/builds completed • Complete communication plan • Execute communication plan
1.1.1.M Assess new improvement plan efforts	6/1/18	6/30/18	TBD	TBD	Evaluation report	TO BE COMPLETED 3/30/19

Objective 1.1.2 <i>Establish venues and calendar of engagement for agencies on the continuum to interact and highlight services.</i>						
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.1.2.A Identify key agencies and stakeholders for engagement plan.	3/1/18	Ongoing	PHRC Steering Team	Represented agencies Ross County Social Services Council	4 executed quarterly events each year	ON HOLD UNTIL 211 PLAN IN PLACE <ul style="list-style-type: none"> Steering committee would like to align engagement with the 211 communication plan outlined by consulting company.
Objective 1.1.3 <i>Establish inter-agency referral protocol for organizations on the healthcare continuum.</i>						
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.1.3.A Complete a continuum mapping of services to identify gaps and challenges.	7/1/18	8/31/18	PHRC Steering Team	Represented agencies Ross County Social Services Council	Finalized policy and procedure Addendum to MOU	COMPLETED 10/31/18 <ul style="list-style-type: none"> Align with ongoing community research project(s) Complete inventory of community health infrastructure Complete summary of findings Complete GIS mapping with Ross Soil & Water Report findings to committees
Objective 1.1.4 <i>Design and implement a community health assessment education initiative.</i>						
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.1.4.A Complete a community health needs assessment education presentation.	1/1/17	1/31/17	Jones (Adena) Long (RCHD) PHRC Steering Team	PHRC Steering Team Various community agencies	Public education and presentation materials.	COMPLETED 1/31/17
1.1.4.B Identify message facilitators.	1/1/17	1/1/17	Jones (Adena) Long (RCHD) PHRC Steering Team	PHRC Steering Team Various community agencies	Presenters	COMPLETED 1/15/17

1.1.4.C Identify strategic venues for presentation.	1/1/17	1/1/17	Jones (Adena) Long (RCHD) PHRC Steering Team	PHRC Steering Team Various community agencies	Meeting and presentation schedule	COMPLETED 1/15/17
1.1.4.D Execute presentations.	1/1/17	12/31/18	Jones (Adena) Long (RCHD) Dennis (RCDH)	PHRC Steering Team Various community agencies	Community education plan 100% executed	IN PROCESS (ongoing) <ul style="list-style-type: none"> • Jones, Long and Dennis have completed community health needs assessment presentations and updates to : • Chillicothe Gazette • I Heart Radio/WEBX/WKKJ • Adena Board of Trustees • Ross County Board of Health • Ross County Chamber Steering committee (including Mayor and County Commissioners) • Ross County Ministerial Association • First Capital Rotary • United Way of Ross County • Ross County Social Services Council • Ross County Children and Family First Council • Ross County Heroin Partnership Advisory Council • Adena Health System Residents • AIM Program Chillicothe City Schools (completed related project in May 2018) • Regional School Nurse Coalition

Table 3: Project Charter and 2017-2018 Progress of Strategic Question 1, Goal 2

Strategic Question 1: How do we as a public health community ensure access and improve navigation to all points of the public health continuum?						
Goal 2		Establish a baseline and yearly goals to measure the visibility of the community health continuum in Ross County.				
Objective 1.2.1		<i>Develop and implement a comprehensive communication plan to highlight services.</i>				
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.2.1.A Identify venues and methods to communicate service inventory and referral process.	3/1/18	Ongoing	PHRC Steering Team	Represented agencies Ross County Social Services Council	Communication plan	ON HOLD UNTIL 211 PLAN IN PLACE <ul style="list-style-type: none"> Steering committee would like to align process with the 211 communication plan outlined by consulting company.
1.2.1.B Digital communication platforms infrastructure	1/1/18	3/31/18	Jones (Adena) Long (RCHD) PHRC Steering Team	Adena Communications OU-C Student Interns	Facebook Page Twitter Page Instagram Page PHRC Website	Completed 11/30/2018 <ul style="list-style-type: none"> Website coordinator/manager identified Webpage set up initiated Social media coordinator identified Social media pages set up Website content build initiated (ongoing) Social media page posting initiated
Objective 1.2.2		<i>Develop and implement an agency leadership campaign to encourage inter-agency participation, education and engagement in the continuum and in the community.</i>				
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
1.2.2.A	3/1/18	Ongoing	PHRC Steering Team	Represented agencies	Communication plan	ON HOLD UNTIL 211 PLAN IN PLACE

				Ross County Social Services Council		<ul style="list-style-type: none"> Steering committee align process with the 211 communication plan outlined by consulting company.

Strategic Question 2

The second strategic question is centered on impacting the culture of acceptance around unhealthy choices and environments. The strategic planning process identified an opportunity for agencies to improve health messaging, by first understanding the health literacy rates among those in the community, given that there is a low educational attainment, income, and higher levels of poverty. In addition, there were also opportunities to improve infrastructure as it relates to dedicated resources, such as committees to design and deliver consistent health messages. Although there are some committees that are already in existence – such as the Ross County Heroin Partnership Advisory Council, the Paint Valley ADAMH Board and the Ross County Social Services Council – there are opportunities to create other groups to help promote messages and collect data around smoking cessation, lung cancer screening and air quality.

Two goals were established to improve messaging and the infrastructure with which to drive the messaging. The first goal is focused on measuring the health literacy of the community to create consistent messaging. The second goal aims to improve the infrastructure of the groups that drive the messaging, as well as improve alignment of programming and data collection using the five health priorities identified as part of the strategic planning process. Table 2 provides a detailed outline of the goals and the objectives necessary to achieve the goals. Deliverables, responsible parties, and timelines are also outlined. The project timeline started in January 2017 and is set to end on December 31, 2019.

Table 4: Strategic Question 2, Goals, Objectives, and Timeline

WORK PLAN																				
Task	Deliverable	Who	O-17	N-17	D-17	J-18	F-18	M-18	A-18	M-18	J-18	A-18	S-18	O-18	N-18	D-18	J-19	F-19	M-19	
STRATEGIC QUESTION 2: How do we as a public health community impact the culture of acceptance around unhealthy choices and environments?																				
GOAL 1: Establish a baseline and improvement plan for community health literacy using the five primary health issues.																				
Design and implement health literacy measurement initiative across community health continuum.	Healthy Literacy Survey	Steering Committee																		
Create coordinated, accessible and culturally appropriate health messages around the five health priorities.	# Completed Surveys Agency Participation	Steering Committee																		
Evaluate agency population outcomes.	Data reports	Senior Advisory Council																		
GOAL 2: Develop improvement strategies and metrics for collaborative and agency alignment around each of the five health priority issues.																				
Align PHRC with the Heroin Partnership Advisory council strategic plan.	Integration plan 100% complete	Addiction Sub-Committee/Heroin Advisory Council																		
Outline and finalize program integration, activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Addiction Sub-Committee/Heroin Advisory Council																		
Monitor programming operation and implementation	Monthly report	Addiction Sub-Committee/Heroin Advisory Council																		

WORK PLAN																					
Task	Deliverable	Who	O-17	N-17	D-17	J-18	F-18	M-18	A-18	M-18	J-18	A-18	S-18	O-18	N-18	D-18	J-19	F-19	M-19	A-19	
Align PHRC with the Ross County Mental Health Forum.	Integration plan 100% complete	Mental Health Sub-Committee/ADAMH Board																			
Outline and finalize program integration, activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Mental Health Sub-Committee/ADAMH Board																			
Monitor programming operation and implementation	Monthly report	Steering Committee Senior Advisory Council																			
Establish a lung and respiratory subcommittee and cooperative plan.	Committee Charter	Lung/Respiratory Sub-Committee																			
Outline and finalize program activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Lung/Respiratory Sub-Committee																			
Monitor programming operation and implementation	Monthly report	Steering Committee Senior Advisory Council																			
Establish an air quality subcommittee and cooperative plan.	Committee Charter	Lung/Respiratory Sub-Committee																			
Outline and finalize program activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Lung/Respiratory Sub-Committee																			

WORK PLAN																					
Task	Deliverable	Who	O-17	N-17	D-17	J-18	F-18	M-18	A-18	M-18	J-18	A-18	S-18	O-18	N-18	D-18	J-19	F-19	M-19	A-19	
Monitor programming operation and implementation	Monthly report	Steering Committee Senior Advisory Council																			
Establish a collaborative agency subcommittee and plan for obesity prevention.	Committee Charter	Obesity Prevention Sub-Committee																			
Outline and finalize program activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Obesity Prevention Sub-Committee																			
Monitor programming operation and implementation	Monthly report	Steering Committee Senior Advisory Council																			
Establish an infant mortality subcommittee and/or align PHRC with the Social Services Council programming and plans.	Integration plan 100% complete	Infant Mortality Sub-Committee																			
Outline and finalize program integration, activities, benchmarks, success metrics and reporting structure.	Project Charter/A3	Infant Mortality Sub-Committee																			
Monitor programming operation and implementation	Monthly report	Steering Committee Senior Advisory Council																			

The following provides an update on the progress made to date on the goals and activities developed for Strategic Question 2. Again, it should be noted that the 211 System update took longer than expected to complete, as did the development of three of the now total six committees/coalitions. Also, the lung and respiratory committee opted to break in to two separate coalitions to more effectively impact air quality and tobacco use. The Family and Children First Council also opted before the end of the year to create a specific sub-committee focused on alignment with the CHNA and CHIP to ensure effectiveness around infant mortality and child safety issues.

Table 5: Project Charter and 2017-2018 Progress of Strategic Question 2, Goal 1

Strategic Question 2: How do we as a public health community impact the culture of acceptance around unhealthy choices and environments?						
Goal 1	Establish a baseline and yearly goals to measure and improve community health literacy using the five primary health issues.					
Objective 2.1.1	<i>Design and implement health literacy measurement initiative across community health continuum.</i>					
Key Actions	Timeframe		Responsible	Resources	Deliverable	Status
	Start	End	Parties			
2.1.1.A Identify health literacy assessment tool.	1/1/19	2/28/19	PHRC Survey Committee	Represented agencies Ross County Social Services Council	Survey	ON HOLD UNTIL 211 PLAN IN PLACE <ul style="list-style-type: none"> Steering committee will await completion of 211 project.
2.1.1.B Outline survey process.	3/1/19	3/31/19	PHRC Survey Committee	PHRC Steering Committee PHRC Advisory Council	Communication and deployment plan.	ON HOLD UNTIL 211 PLAN IN PLACE Steering committee will await completion of 211 project.
2.1.1.C Engage key partners to deploy survey.	3/1/19	3/31/19	PHRC Survey Committee	Represented agencies Ross County Social Services Council	Survey sites	ON HOLD UNTIL 211 PLAN IN PLACE Steering committee will await completion of 211 project.
2.1.1.D Collect and summarize survey results.	4/1/19	6/30/19	PHRC Survey Committee	OU-C Students/Interns	Survey results	ON HOLD UNTIL 211 PLAN IN PLACE Steering committee will await completion of 211 project.
2.1.1.E Disseminate results.	7/1/19	12/31/19	PHRC Steering Committee	Communication channels	Presentation, infographic, social media and web posts	ON HOLD UNTIL 211 PLAN IN PLACE Steering committee will await completion of 211 project.

Table 6: Project Charter and 2017 Progress of Strategic Goal 2, Goal 2

Strategic Question 2: How do we as a public health community impact the culture of acceptance around unhealthy choices and environments?						
Goal 2	Develop improvement strategies and metrics for collaboration and agency alignment around each of the five health priority issues.					
Objective 2.2.1	Align PHRC with the Heroin Partnership Advisory council strategic plan.					
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
2.2.1.A Update and finalize new priorities, success metrics and reporting structure.	3/1/18	6/30/18	McCalister(HPP) Gabis(Ross County Coroner) Jones(Adena) Long(RCHD) Avery(RCHD)	Gabis Heroin Partnership Advisory Council	Finalized 3 year plan	IN PROCESS (ETA for completion 12/31/18) <ul style="list-style-type: none"> • Presentation to Heroin Partnership on community health needs assessment and metrics for success completed • Continued grant funding secured • Grant funding remaining from previous year approved for roll over to 2018 • Leadership committee convened for visioning and SWOT Exercises • Leadership committee convened for data review and priority identification • Leadership committee convened to finalize strategic priorities and infrastructure • Reformulate coalition structure and align with Partners for a Healthier Ross County
2.2.1.B Prevention sub-committee establishes cross school prevention program.	1/1/17	12/31/19	Martin Prevention sub-committee	Saxton ODE Ross-Pike ESC Scioto Paint Valley Mental Health Center	K-12 Behavior modification program, (2) grade 5-12 drug prevention program, (3) TIC training of all admin/ teachers	IN PROCESS (ETA for completion 12/31/19) <ul style="list-style-type: none"> • Behavior modification program for schools (PAX and TIC Training) identified and recommended • Buy-in from community leaders and school administrators established (five school districts as of 11/30/18)

						<ul style="list-style-type: none"> TIC training of all educators and administrators in school districts (250+ educators as of 11/30/18) PAX training at all Ross County Schools (250+ educators as of 11/30/18)
2.2.1.C Treatment sub-committee expands treatment and establishes in-patient detox services	1/1/17	8/31/18	Markley/Coy (SPVMHC) Friel (Friel & Associates) Zanni (Adena Pike) Treatment sub-committee	ADAMH Adena Health System ODJS	In-patient detox facility Increased treatment providers	<p>IN PROCESS (ETA for completion 12/31/18)</p> <ul style="list-style-type: none"> Identify treatment providers (Pinnacle, Brightview Integrated Services) New centers for treatment (5 new as of 11/30/18) Detox center partners identified (Brightview, Friel & Associates and Hopewell Health, Scioto Paint Valley Mental Health and Adena Pike MC) Open SPVMHC recovery beds in Ross County (six months) Open detox comfort care facility (Friel & Associates) Open Adena Pike beds for detox
2.2.1.D Volunteer sub-committee establishes outreach work team.	1/1/17	12/31/18	Volunteer sub-committee	Ross Ministerial Association Ross Co Community Action	Support groups Resource network Community Outreach dashboard	<p>COMPLETED 3/31/18 and ONGOING</p> <ul style="list-style-type: none"> Establish list and description of Heroin Partnership volunteer opportunities Establish volunteer engagement and onboarding process Develop communication plan for volunteer outreach Develop ongoing volunteer monitoring and engagement process

<p>2.2.1.E Court and law enforcement sub-committee establishes activity dashboard to monitor criminal activity.</p>	<p>1/1/17</p>	<p>12/31/18</p>	<p>Ater (Ross Municipal Court) Colburn (Chillicothe Police) Lavender (Ross Sherriff) Court sub-committee</p>	<p>Ross County Courts Ross County Sheriff Chillicothe City Police</p>	<p>Law enforcement dashboard</p>	<p>IN PROCESS (ETA for completion 12/31/18)</p> <ul style="list-style-type: none"> Establish consistent reporting metrics for both city/county law enforcement and standard metrics for courts Create communication/partnership with University of Cincinnati technologists Produce monthly data reports and activity mapping
<p>2.2.1.F Housing sub-committee expands transitional treatment options.</p>	<p>10/1/17</p>	<p>12/31/18</p>	<p>McCallister (HPP) Housing sub-committee</p>	<p>ADAMH Recovery Council Compass Point Housing</p>	<p>Additional sober living facilities</p>	<p>ON HOLD UNTIL COMPLETION OF STRATEGIC PLAN</p> <ul style="list-style-type: none"> Establish cohesive work team with regular meeting schedule Complete assessment of sober living housing needs Identify sober living center partner (Compass, Pinnacle, Brightview) Establish project plan and budget Finalize funding support Open center for treatment
<p>2.2.1.G Monitor programming, operation and implementation of sub-committee activities</p>	<p>1/1/17</p>	<p>Ongoing</p>	<p>Jones Oiler Avery</p>	<p>Gabis Heroin Partnership Advisory Council</p>	<p>Report template Monthly reports from sub-committees</p>	<p>ON HOLD UNTIL COMPLETION OF STRATEGIC PLAN</p> <ul style="list-style-type: none"> Develop ongoing report format Develop dashboard for monitoring
<p>Objective 2.2.2 <i>Establish a mental health subcommittee and/or align PHRC with the Paint Valley ADAMH board strategic plan.</i></p>						
<p>Key Actions</p>	<p>Timeframe</p>		<p>Responsible Parties</p>	<p>Resources</p>	<p>Deliverable</p>	<p>Status</p>
	<p>Start</p>	<p>End</p>				

<p>2.2.2.A Complete further assessment of evidence based practice for community mental health initiatives.</p>	<p>1/1/17</p>	<p>2/28/17</p>	<p>Jones (Adena) Avery (RCDH) Oates (CPC) Hagen (SPVMHC) Mares (Mares Cares) Dehner (PVADAMH)</p>	<p>Ross County Mental Health Forum Ross County Suicide Prevention Council Ross County Children and Family First Council Paint Valley ADAMH</p>	<p>Initiative model</p>	<p>COMPLETED 11/30/17</p> <ul style="list-style-type: none"> Hagen, Mares and Jones identified other community mental health models and successes to share with the group at the October 2017 meeting.
<p>2.2.2.B Identify community assets and opportunities.</p>	<p>1/1/17</p>	<p>9/30/18</p>	<p>Hagen (SPVMHC) Mares (Mares Cares) Jones (Adena) PHRC Sub-Com</p>	<p>Paint Valley ADAMH Various regional mental health agencies</p>	<p>Asset map and resources Intercept Mapping</p>	<p>COMPLETED 6/30/18</p> <ul style="list-style-type: none"> Group completed a community asset mapping on August 22, 2017 ADAMH and 211 provide guides on local providers and support groups on August 24, 2017 Mares provide a guide of providers he completed with OU-C support on September 1, 2017. Ohio University Chillicothe students collected additional provider information from state board registrations Resources organized by provider, insurance, service specialty and age
<p>2.2.2.C Outline committee structure and identify leadership.</p>	<p>1/1/17</p>	<p>3/31/17</p>	<p>Hagen (SPVMHC) Jones (Adena) PHRC Sub-Com</p>	<p>Paint Valley ADAMH Various regional mental health agencies</p>	<p>Committee structure and leadership</p>	<p>COMPLETED (3/31/17)</p> <ul style="list-style-type: none"> Ross County Mental Health Forum requested group be integrated into the PHRC sub-committee Jim Hagen, in support of committee participants and ADAMH leader Dehner, agreed to lead the committee Naming and structure completed

2.2.2.D Identify strategic priorities and metrics for success.	1/1/17	9/30/18	Hagen (SPVMHC) Jones (Adena) PHRC Sub-Com	Paint Valley ADAMH Various regional mental health agencies	Project charter, goals and RAIL	COMPLETED 10/15/18 <ul style="list-style-type: none"> Engaged ODJ intercept mapping team for support Completed intercept mapping plan/preparation Conducted intercept mapping Identified priority gaps in service, need and demand Outlined strategic priorities to address mental health needs in the community
2.2.2.E Finalize and initiate plan.	1/1/17	10/31/17	Hagen (SPVMHC) Jones (Adena) PHRC Sub-Com	Paint Valley ADAMH Various regional mental health agencies	GANTT chart	IN PROCESS (ETA for completion 2/28/19) <ul style="list-style-type: none"> Establish timeline Identify responsible parties for tasks Identify necessary resources for work completion Align with Ross Social Services Council and Hope Partnership Project efforts
2.2.1.F Monitor programming and implementation.	5/1/2017	Ongoing	Hagen (SPVMHC) Jones (Adena) PHRC Sub-Com	PHRC Steering Committee	Monthly progress reports and meeting minutes	TO BE INITIATED FOR ONGOING ACTIVITY 3/1/19 <ul style="list-style-type: none"> Develop ongoing report format Develop dashboard for monitoring
Objective 2.2.3 <i>Establish a lung and respiratory subcommittee and cooperative plan.</i>						
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
2.2.3.A Complete further assessment of evidence based practice for community smoking	1/1/17	10/28/17	Jones (Adena) Long (RCHD) BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter,	CDC ACS Ohio University	Initiative model	COMPLETED 10/28/17 <ul style="list-style-type: none"> The committee reviewed the CDC's best practices guide at the August 16 meeting.

prevention, cessation and air quality initiatives.			Chamber, Adena)			
2.2.3.B Identify community assets and opportunities.	1/1/17	10/28/17	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)	City and County Ross County Health District Adena Health System	Asset map and resources	COMPLETED 9/30/17 <ul style="list-style-type: none"> The committee completed a community asset mapping at the August 16 meeting. Jones engaged City and County parks regarding policies for public spaces other than restaurants and bars. Long and Jones identified smoking cessation resources available in Ross County. Additional info and resources from ACS were presented at September 20, 2017 meeting.
2.2.3.C Outline committee structure and identify leadership.	1/1/17	10/31/17	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)		Committee structure and leadership	COMPLETED 9/30/17 <ul style="list-style-type: none"> ACS agreed to provide representation on the committee. Chillicothe Mayor's office provided support from the Parks and Recreation department to encourage smoke-free community spaces Name of committee, BreatheWell Ross decided at October meeting.
2.2.3.D Identify strategic priorities for tobacco cessation and prevention	4/1/17	12/31/17	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)	ACS American Lung Association ODH Smoke Free Families CDC	Key initiatives	COMPLETED 12/15/17 <ul style="list-style-type: none"> Utilized CDC best practices and CHNA to outline priorities (policy development, workplace cessation, youth tobacco prevention)
2.2.3.E Identify needs of local businesses and workplaces for	10/1/2017	2/28/2018	Jones (Adena) Holmstrand (OU)	Ross County Chamber	Project charter RAIL	COMPLETED 5/31/18 <ul style="list-style-type: none"> Engaged local business partners (Ross County Chamber, Kenworth, Glatfelter, Adena, and City)

tobacco prevention and cessation			BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)			<ul style="list-style-type: none"> • Outlined survey development • Completed workplace survey to identify key areas of need for cessation and policy development • Developed business and workplace engagement and support plan
2.2.3.F Identify needs of local schools and colleges for tobacco prevention and cessation	3/1/2018	4/30/2018	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)	Pike Ross ESC Chillicothe City Schools	Project charter RAIL	IN PROCESS (ETA for completion 3/31/19) <ul style="list-style-type: none"> • Engage local education partners (Ross Pike ESC, Pickaway Ross Vocational, OU-C, County and City Schools) • Develop assessment tool • Implement assessment tool • Develop school engagement and support plan with school nurses
2.2.3.G Establish community wide smoke free public spaces policy.	3/1/2018	12/31/18	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)	City Parks County Parks Towns/Village Municipalities	Ohio University	COMPLETED 7/31/18 <ul style="list-style-type: none"> • City park and ballfield smoke free public spaces policy adopted • County park and ballfield smoke free public spaces policy adopted • Township municipality smoke free public spaces policy adopted • Metropolitan Housing Authority smoke free public spaces policy adopted
2.2.3.H Develop cessation and policy adoption toolkits for business and community.	3/1/2018	7/31/2018	BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena)	City Parks County Parks Towns/Village Municipalities Metropolitan Housing Authority	Ohio University American Cancer Society	COMPLETED 10/31/18 <ul style="list-style-type: none"> • Create state and local cessation resource list • Assemble policy adoption toolkit for local business • Promote toolkits (ongoing) • Provide education to local business with Chamber (ongoing)

<p>2.2.3.I Initiate community wide education.</p>	<p>8/1/2018</p>	<p>11/30/18</p>	<p>BreatheWell Sub-Committee (RCDH, City of Chillicothe, OU, ACS, Glatfelter, Chamber, Adena) Bettendorf (CHS)</p>	<p>City Parks County Parks Chamber</p>	<p>Community</p>	<p>COMPLETED 11/30/18</p> <ul style="list-style-type: none"> • Identified 10/17/18 as date for Yoctangee butt pick-up and flag planting • Volunteer coordination completed by • Executed event with 150 students • Communicated event and promoted GASO through Litter Media and social media and Chamber presentation
<p>2.2.3.J Establish second and separate effort around air quality.</p>	<p>10/1/17</p>	<p>10/31/17</p>	<p>Jones (Adena) Avery (RCDH) Long (RCDH)</p>	<p>Glatfelter MORPC Ohio EPA</p>	<p>Committee and purpose</p>	<p>COMPLETED 11/30/17</p> <ul style="list-style-type: none"> • Identified leadership of committee (Ross County Health District) • Engaged partners from the community and experts outside the community to assist in program plan development (MORPC, Ohio EPA, OSU)
<p>2.2.3.K Identify strategic priorities for air quality</p>	<p>10/1/17</p>	<p>2/28/18</p>	<p>Air Quality Sub-Committee (Adena, RCDH, Glatfelter, MORPC)</p>	<p>ACS American Lung Association Ohio EPA ODH</p>	<p>Key initiatives</p>	<p>COMPLETED 6/4/18</p> <ul style="list-style-type: none"> • Utilize EPA best practices to understand infrastructure for monitoring system • Outline possible partners for engagement in developing air quality plan • Select/prioritize air sampling equipment • Develop baseline of pollutants to be monitored
<p>2.2.3.I Design ongoing air monitoring program for Ross County</p>	<p>3/1/18</p>	<p>9/30/18</p>	<p>Air Quality Sub-Committee (Adena, RCDH, Glatfelter, MORPC)</p>	<p>ACS American Lung Association Ohio EPA ODH</p>	<p>Project charter and RAIL</p>	<p>IN PROCESS (ETA for completion 12/31/19)</p> <ul style="list-style-type: none"> • Identify goals, objectives and metrics • Establish responsible partners • Validate plan with OH EPA • Secure funding for first monitor(s) • Install 5 PM 2.5 monitor(s) • Begin data collection

2.2.3.J Monitor programming and implementation for both smoking and air quality.	5/1/2018	Ongoing	PHRC Sub-Committee	PHRC Steering Committee	Monthly progress reports and meeting minutes	TO BE INITIATED FOR ONGOING ACTIVITY 1/1/19 <ul style="list-style-type: none"> Develop ongoing report format Develop dashboard for monitoring
Objective 2.2.4	Establish an obesity and diabetes prevention subcommittee and cooperative plan.					
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
2.2.4.A Complete further assessment of evidence based practice for community obesity and diabetes prevention initiatives.	1/1/17	2/28/17	Clever (YMCA) Jones (Adena) LiveWell Ross Sub-Committee (YMCA, Adena, OSU, WIC, RCDH, Kroger)	CDC YMCA National US Dept. Ed.	Initiative model	COMPLETED 6/30/17 <ul style="list-style-type: none"> Group reviewed several community initiatives both in urban and rural areas at May meeting. Group reviewed evidence based community initiatives at the June meeting.
2.2.4.B Identify community assets and opportunities.	1/1/17	3/31/17	Clever (YMCA) LiveWell Ross Sub-Committee (YMCA, Adena, OSU, WIC, RCDH, Kroger)		Asset map and resources	COMPLETED 7/31/17 <ul style="list-style-type: none"> Group completed root cause analysis and asset mapping at the June and July meetings
2.2.4.C Outline committee structure and identify leadership.	1/1/17	3/31/17	Clever (YMCA) LiveWell Ross Sub-Committee (YMCA, Adena, OSU, WIC, RCDH, Kroger)		Committee structure and leadership	COMPLETED 7/31/17 <ul style="list-style-type: none"> Group leadership (Clever from YMCA), meeting space and team members identified Group selected the name LiveWell Ross at July 2017 meeting.
2.2.4.D Identify strategic priorities	1/1/17	1/31/17	Clever (YMCA) LiveWell Ross Sub-Committee		Project charter	In Process <ul style="list-style-type: none"> Group began discussion on finalizing strategic priorities at the August 2017

and metrics for success.			(YMCA, Adena, OSU, WIC, RCDH, Kroger)			meeting (school lunch programs and fitness promotion) <ul style="list-style-type: none"> • Collect data from school dietitians/lunch program coordinators • Identify key strategies
2.2.4.E Finalize and initiate plan.	2/1/18	2/28/18	Clever (YMCA) LiveWell Ross Sub-Committee (YMCA, Adena, OSU, WIC, RCDH, Kroger)		GANTT chart	In Process January 2019 <ul style="list-style-type: none"> • Establish goals and metrics for success • Outline objectives and timeline • Initiate projects
2.2.4.F Monitor programming and implementation.	3/1/2018	Ongoing	Clever (YMCA) LiveWell Ross Sub-Committee (YMCA, Adena, OSU, WIC, RCDH, Kroger)	PHRC Steering Committee	Monthly progress reports and meeting minutes	In Process January 2019 <ul style="list-style-type: none"> • Develop ongoing report format • Develop dashboard for monitoring
Objective 2.2.5 Establish an infant mortality/child safety subcommittee and/or align PHRC with the Children and Family First strategic plan.						
Key Actions	Timeframe		Responsible Parties	Resources	Deliverable	Status
	Start	End				
2.2.5.A Complete further assessment of evidence based practice for community obesity and diabetes prevention initiatives.	1/1/17	2/28/17	Wolf (ODJFS) Family Children First Council	Children and Family First Council Ross County Social Services Council	Initiative model	Completed 5/31/17 <ul style="list-style-type: none"> • Jones and Wolf to meet in September to outline current council projects and needs.
2.2.5.B Identify community assets and opportunities.	1/1/17	3/31/17	Wolf (ODJFS) Jones (Adena) Family Children First Council	Children and Family First Council	Asset map and resources	Completed 9/30/17 <ul style="list-style-type: none"> • Jones and Wolf to provide recommendations to committee at

				Ross County Social Services Council		September meeting on current community needs and gaps in service.
2.2.5.C Outline committee structure and identify leadership.	1/1/17	3/31/17	Wolf (ODJFS) Jones (Adena) Family Children First Council		Committee structure and leadership	Completed 9/30/17 <ul style="list-style-type: none"> • CFFC and ODJFS teams agreed to integrate the sub-committee of Partners into the current structure of the committee. • Jones and Wolf to provide recommendations to committee at September meeting on clarifying PHRC tasks to be added to council.
2.2.5.D Identify strategic priorities and metrics for success.	1/1/17	4/30/17	Frey (Pioneer/MRDD) Jones (Adena)	CFFC	Project charter	TO BE COMPLETED 8/31/18 – <ul style="list-style-type: none"> • Convene agency focus group for further investigation on community education and needs • Outline structure of committee/group/team • Outline goals for improving child safety and infant mortality • Establish metrics for success
2.2.5.E Finalize and initiate plan.	8/1/18	10/31/17	Frey (Pioneer/MRDD) Jones (Adena)	CFFC	GANTT chart and RAIL	TO BE COMPLETED 10/31/18 – <ul style="list-style-type: none"> • Establish objectives and activities for programming
2.2.5.F Monitor programming and implementation.	1/1/2019	Ongoing	Frey (Pioneer/MRDD) Jones (Adena)	CFFC	Monthly progress reports and meeting minutes	TO BE INITIATED FOR ONGOING ACTIVITY 11/1/18

2018 CHIP Progress Report Summary

A summary of the 2018 CHIP progress report includes 2018 Top Accomplishments, Top Opportunities, Support Needed, and Support Needed. This summary is to highlight accomplishments of the Partnership's subcommittees during 2018 and progress towards meeting goals and objectives in the CHIP workplan.

2018 Top Accomplishments:

1. 211 System Collaboration: Contractor selected by the Partners in summer of 2018. New Contractor contracts reviewed and organizations have committed funding to support the transfer of operation of the local 211 line. All letters of support (as required by AIRS) have been received for Ross County. Implementation of new 211 System Contractor to begin in early 2019.
2. Inventory of GIS mapping of health continuum and health resources completed for Ross County to be utilized by the Partners for improving populations access to health care services, healthy foods, and other resources to promote health.
3. Breathe Well Ross is continuing advocacy for public space no-smoking policies by reaching out to county villages and county parks about establishing smoke free zones in community parks. The committee is also deploying tobacco cessation and tobacco free policy adoption kits for local small business. Completed a local clean up event with Chillicothe High School Keys to Success students where cigarette wastes were cleaned from Yoctangee park and flagged to show affects of smoking in local parks and impact on the environment. Thanks to Litter Media and Chillicothe Keys to Success Students for media coverage of the event.
4. Ross County Air Quality Committee collected additional EPA data on air quality in the area. Data was utilized to identify air pollutants to monitor and specific areas / neighborhoods that are at higher risk for respiratory issues due to air quality. The data helped establish preliminary air monitoring plan for 2019. 5 Purple Air monitors purchased to be deployed in locations with higher risks for respiratory disease. Monitoring to begin in 2019 for particulate matter 2.5.
5. Ross County Mental Health Forum completed a Sequential Intercept Mapping exercise to identify areas where mental health services can be targeted in the criminal justice system for Ross County. The SIM resulted in 5 identified priority areas for local law enforcement and mental health services to improve service to persons with mental health issues in our local criminal justice system. Mental Health Forum has continued to advocate for increase in mental health services capabilities in Ross County as well as increasing awareness about mental health issues among our population and communities.
6. Hope Partnership Project (HPP) anticipates data to show a decline in overdose deaths due to increased community intercepts, PORT, Narcan deployment and expanded treatment options. HPP successfully completed their 3 year strategic plan, including an organization restructure which includes a name change (formerly the Heroin Partnership Project) and strategies with a strong focus on Youth/ Prevention, Advocacy, PR/ Communications/Development, Criminal Justice, Healthcare, and Recovery. HPP has continued to train local professionals, educators, and law enforcement in Trauma Informed Care training during 2018.
7. Live Well: Coordinating school lunch nutrition surveys across Ross County schools to gather information for nutrition education and resource needs. Continued to explore opportunities to gather feedback from school aged population from local schools. Working on development of metrics to better assess progress on obesity and diabetes improvements in our communities.

Top Opportunities:

1. Finalize 211 System transition and develop and implement communications plan.
2. Continue buy-in from local schools on expanding PAX (six school districts on board as of 11/30/18).
3. Continue Trauma Informed Care training for local educators related to classroom and schools.
4. Expand tobacco free and smoke free policy adoption in public places, workplaces, parks, and recreation areas.
5. Broader engagement of the mental health providers in the Mental Health Forum, particularly private providers.
6. Air quality assessments and gathering of air quality data in 2019.
7. Re-strategize Infant Mortality sub-committee with a focus on infant / child health and child behavioral health, as this is becoming an emerging issue in our communities.

Support Needed:

1. Expanded engagement of community and local agencies in Partners for a Healthier Ross County Steering Committee and subcommittees.
2. Continued advocacy for adding air quality to public health and safety infrastructure.
3. Continued advocacy for consistent, evidence-based behavior modification and drug prevention programs across the Ross County schools, particularly those not implementing evidence-based practice.
4. Champions for coordinated care across the mental health continuum.
5. Continued championing of evidence-practice in developing community initiatives and programs.

Looking forward to 2019:

The Partners for a Healthier Ross County will continue integrating the CHIP into established community efforts and use it to build the infrastructure needed to measure to long-term success and improve the health of the Ross County community.

Partners for a Healthier Ross County believes community-based projects have the best opportunity to make a real difference in the health of individuals and their families, and those providing care. We are now 2 years into our Community Health Improvement Plan, and have had many successes building our partnership and community programs through the CHIP workplan. We will continue to explore different evidence-based strategies in 2019 as the committees continue implementation of the CHIP and addressing community health issues identified through assessments, data analysis, and community partnerships.

In 2019, we begin our next Community Health Needs Assessment, which will include comprehensive health and community data collection, review, and analysis by our Partners. We will collaborate in updating the Community Health Improvement Plan based upon the additional findings of the 2019 assessment. We all look forward to a continuing community partnership to help improve health outcomes in Ross County communities.

